



## Designed for members, structured to work

Create better performance from fusing behaviour and finance

- We help you underwrite
- We have built-in nudge factors
- We create interpersonal engagement



## **Example:** StepLadder's underwriting for UK home-buying product

#### TEST 1

#### Affordability with rent

PASS if 60% of monthly disposable income\* inc.rent

Fixed monthly Circle Contribution

\*In all tests reported expenditure is tested against ONS data and the higher of the two figures is used

#### TEST 2

#### Affordability with mortgage

PASS if 60% of monthly disposable income inc.mortgage payment\* > Fixed monthly Circle Contribution

\*Mortgage assumptions: total loan = 4.5 x Household Income and 2.25% interest + principle repayment, 25yr term

#### TEST 3

#### Affordability under stress

PASS if surplus funds available to cover outgoings under 3.00% interest rate increase

\*Mortgage assumptions: total loan = 4.5 x
Household Income and <u>5.25% interest</u> + principle repayment, 25yr term

#### Applied for:

£1,000pm circle

Test 1: Pass
Test 2: Pass

Test 3: Pass

**Decision: PASS** 

Invite to join £1,000pm

#### Applied for:

£1,000pm circle

Test 1: Pass

Test 2: Fail

Test 3: Fail

**Decision: REFER** 

Invite to join £100pm



#### Applied for:

£500pm circle

Test 1: Fail

Test 2: Fail
Test 3: Fail

Decision: FAIL

Lead Passive



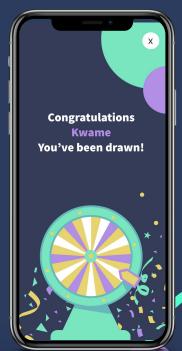


## Engagement throughout member journey

#### **Nudge Factors Matter:**

- Affinity matching magnifies reputational cost of bad behaviour - just like among colleagues, neighbours and communities
- On-boarded members are known to each other through a personal profile, online Circle chat and some have joined with friends/family
- Member experience designed to provide education, resources and support throughout journey and buying discounts for our members in an affiliate ecosystem
- Gamification of engagement features: WOW moments the draw and platform







### **Communication: with purpose**

#### **Purpose is Personal**

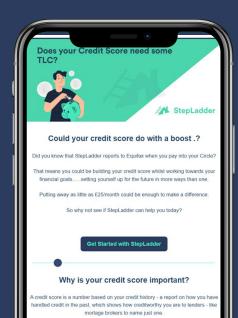
Example: Members become 'Credit Builder' marketed as a 'new product' designed especially for inclusion purposes: a product for people who may have been refused other financial products due to a low credit score.

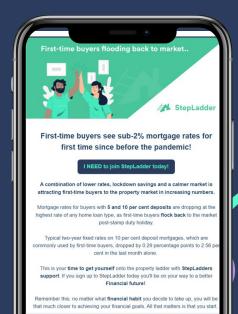
## Goals are why Members Joined StepLadder

We combine Reason for Saving and Affordability, which allows us to send targeted emails

#### **Matched Groups**

Content relevant to a Member's 'Reason for Saving' increases engagement and retention







# StepLadder's Savings Circles have powerful risk mitigation

We overlay these features of the member experience to directly enhance results: defaults in StepLadder Savings Circles are 1/10th credit bureau predictions

